Barron County Strategic Plan

2014-2019

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Strategic Plan (2014-2019)

OUR MISSION

"To enhance life by providing services in a fiscally progressive manner through leadership, collaboration and innovation, that is responsive to all Barron County citizens."

OUR VISION

"A sustainable, vibrant community."

OUR VALUES

- Sustainable economic growth and stability through cooperation and integration of services
- A safe place to live and work
- Positive quality of life through transparency between government and citizens
- Diverse recreational opportunities
- Protection of our environmental assets
- Efficient and effective government through a qualified and well trained staff
- Affordable, adequate and accessible health care system
- Collaboration and understanding between departments
- Access to quality educational opportunities that meet the needs of future generations
- Availability of adequate housing
- Dedicated service to the residents of Barron County

OUR SLOGAN

"A great place to visit, a better place to live."

DIRECTIONAL STATEMENTS

PROVIDE SERVICES THAT MEET THE NEEDS OF OUR STAKEHOLDERS (Barron County Residents)

REMAIN FISCALLY RESPONSIBLE THROUGH IMPLEMENTATION OF BALANCED SCORECARD PROGRAMMING

EXAMINE COST SAVING INITIATIVES AND PRIORITIZE PROGRAMS

ACTIONS

- Conduct needs assessment to identify what services taxpayers require
- Prioritize mandated and unmandated services at minimum/maximum level
- County board decide to fund/provide un-mandated services
- Identify regional collaborations to share service delivery

- Address all issues from financial perspective as well as effect on mission statement
- Conduct and publish needs assessment more proof of "need" would help public perception of some services
- Develop fair, equitable, and accurate measures of delivering quality service
- Focus on programs that provide (and are proven to demonstrate) the best outcomes
- Investigate all revenue sources with equitability allocating resources based on greatest needs
- Set a spending goal and prioritize spending to meet those goals, through efficiency assessments at all levels of operations

- Conduct cost/benefit analysis, that prioritize programs based on needs over wants
- Determine proper funding that is necessary to meet organizational goals
- Look to funding long term projects necessary to maintain services for the next 50 years and how best to fund them and current operations.
- Use technology as efficiently as possible while also examining collaborative solutions
- Examine impact of every staff cut on service delivery/departments, while being mindful of the levy limits/other constraints

DIRECTIONAL STATEMENTS

CREATE AN ENVIRONMENT TO MAKE BARRON COUNTY
A DESIREABLE PLACE TO WORK

BUILD UPON OUR OPPORTUNITIES

ACTIONS

- Implement and follow a compensation philosophy that provide competitive wages & better benefits, while being open to pay for performance
- Create opportunities to retain young professionals and families
- Encourage County Board to thank employees & acknowledge good work/accomplishments, through group educational or team-building activities
- Create more opportunities for County Board members and the public to have face to face contact with county employees
- Improve leadership skills of County Board members through professional development
- Explore out-of-the-box-non-monetary rewards/benefits
- Monetary prize for employee of the month along with safety awards for all employees
- Educate ourselves on demographic trends and aging workforce
- Conduct analysis on the proper number of staff needed for each department, using training, cross-training and new technologies
- Long term planning & strategic planning to fund Parks, Forests,
 Recreation, Law Enforcement, Human and Health Services

- Support existing businesses, through innovative resources, while understanding the growth and needs of new businesses
- Coordinate tourism initiatives with local villages & cities to implement cooperative marketing efforts
- Support culture and the arts through innovative resources such as UW-Barron County
- Support and develop the growth of our schools and colleges through partnerships and technology
- Continuously provide good transportation and educational resources

DIRECTIONAL STATEMENTS

DEVELOP COLLABORATIONS WITHIN AND OUTSIDE BARRON COUNTY

INFORM THE PUBLIC OF COUNTY SERVICES AND THEIR IMPACTS

ACTIONS

- Conduct annual Department Head team building exercises along with discussing collaborative possibilities
- Explore Internal (Dept.'s) and External (non-profits) possible collaborations, to refine services and avoid replication/conflicts
- Creatively build collaboration with other departments, agencies (state or federal) that enable us to leverage more funds
- Create and distribute departmental fact sheets with impact statements/metrics (Balanced Scorecard Budgeting)
- Educate public on budget process/taxation using University resources
- Utilize County website to disseminate 'success stories'
- Continue to provide public informational updates via community television